



2023-2029 RECOMMENDED CIP

1 NOVEMBER 2021



What is the CIP?

Capital Improvements Program/Plan

The county's long-term plan for important improvements

The beginning of the budget process

- The operating effects of the Approved CIP will inform the budget process
- The required debt service contribution will be set
- The required capital reserve contribution will be set



County's Process

County **staff presents a recommended capital improvements** program (CIP) on November 1; copies of the document will be available the next day in county's 3 libraries and on the website

Public input is an important goal of the Board of Commissioners; the public hearing is **November 15**

Following public input Commissioners will hold a work session **November 16** beginning at 9:00 am to review plan in detail

Staff's goal is an adopted **revised** plan **December 20**



Overall Strategy

Find the best way to schedule and fund critical needs

Be cautious with debt-funded projects until impact of significant future projects and of future growth is known

- Construction of additional school
- Shared western intake and water plant
- County complex master plan
- New Sheriff's Office Building

Continue a capital reserve for pay-as-you-go projects, instead of relying on an annual appropriation



Funding Strategy

Fund large, needed facilities through debt:

- School debt to be repaid from **impact fees**, lottery proceeds, and debt reserve
- Other debt to be repaid from **9.7** cents on tax rate going into reserve
- Debt model is based on these funding sources

Fund smaller needs through pay-go capital reserve, funded up front



Despite Funding Strategy

The economy and the weather impact construction costs

If bids come in well over budget, the debt model and capital reserve will be impacted.



Changes from Last Year— Schools

New Central Services Building: Budget for this project has been finalized because official bids have been received. Bids came in higher than previously estimated
[+1,463,880]

Shift Funding for Mobile Classrooms: No funding anticipated in FY22 so budgeted funds will shift a year and continue to FY 2027



Changes from Last Year— County Buildings

Shift funding for Completion of cell blocks at Detention Center

- Project to begin FY 2023, completion date FY 2024
- Funded using ARPA funds and capital reserves [-1,200,000]
- Moving project up reduces cost by eliminating inflationary increases

Emergency Operations Center Expansion

- Budget for this project has been finalized because official bids have been received. Bids came in higher than previously estimated [+2,059,678]



Changes from Last Year— County Buildings cont'd...

Radio System Upgrade

- Budget for this project has increased due to the need to relocate one of the planned tower sites to an alternate site and the increased costs associated with the movement to the new site [+650,000]

Shift funding for the completion of Athletic Field Lighting at Northeast Park

- Project to complete in FY 2023, no change in project costs



New Projects

Schools – Paving Repair

- Repair deteriorating pavement on school campuses based on priority need for repair
- Projects being completed based on priority beginning in FY 2023; project will continue beyond 7-year CIP schedule [+5,044,907]

Parker's Ridge Park

- Begin development of Parker's Ridge Park in Southeastern portion of County
- Funded using Coal Ash funds, Article 46 revenues, and ARPA funds [+6,001,885]



New Projects cont'd...

Sustainability – CCACC Solar Panels

- Install 175-kilowatt system that maximizes the amount of solar allowed by Duke Energy
- Project to complete in FY 2023 [+375,000]



New Future Projects

- **Council on Aging**
 - New Senior Center: Replace the Eastern Senior Center with a new (larger) center; or replace both centers with a larger centrally located Center



A Word about AAA

The county's diligent planning contributed to the bond rating:

- AAA from Standard and Poor's
- Aa1 from Moody's

These ratings mean that the county is in a very competitive position in the debt market, as demonstrated in our recent borrowing:

- Interest rate 1.740909%



Next Steps

Public hearing on November 15 (regular meeting)

Work session on November 16, 9:00 am

- If you have questions that you want addressed in depth at the work session, please email us and we will be sure to prepare it for you

Adoption at regular meeting on December 20 (depending on outcome of work session)